



Xebec Adsorption Inc.

**Management's Discussion and Analysis
For the three-month period and the fiscal year ended December 31, 2015**

April 28th, 2016

Additional information relating to the Company can be found on SEDAR at www.sedar.com.

1. ABOUT THIS MANAGEMENT DISCUSSION AND ANALYSIS

The following Management's Discussion and Analysis ("MD&A") provides a review of the results of operations, financial conditions and cash flows of Xebec for the three-month period and fiscal year ended December 31, 2015. This discussion should be read in conjunction with the information contained in the Company's audited consolidated financial statements and related notes for the year ended December 31, 2015 and 2014. Additional information, including our annual information form (AIF), can be found on SEDAR at www.sedar.com.

The financial information presented herein has been prepared on the basis of International Financial Reporting Standards (IFRS) for financial statements and is expressed in Canadian dollars unless otherwise stated.

In this MD&A, unless otherwise indicated or required by the context, "Xebec", "the Company", "we", "us", "our", "our Company", "the Group" and "our Group" designate, as the case may be, Xebec Adsorption Inc. or Xebec Adsorption Inc. and its subsidiaries. The Company's other subsidiaries are designated as follows: "Xebec SEA" for Xebec Adsorption South East Asia PTE. Ltd., "Xebec USA" for Xebec Adsorption USA, inc. and "Xebec Shanghai" for Xebec Adsorption (Shanghai) Co. Ltd. Also, the fiscal year ending December 31, 2015 and those ended December 31 of prior years are sometimes designated by the terms "fiscal 2015", "fiscal 2014" and so on.

The information contained in this MD&A and certain other sections of this report also includes some figures that are not performance measures consistent with IFRS, such as earnings (loss) before amortization, financial expenses, other items and income taxes ("EBITDA"). The Company uses EBITDA because this measure enables management to assess the Company's operational performance. This measure is a widely accepted financial indicator of a company's ability to repay and assume its debt. Investors should not regard it as an alternative to operating revenues or cash flows, or a measure of liquidity. As this measure is not established in accordance with IFRS, it might not be comparable to those of other companies.

The information contained in this Management's Report accounts for any major event occurring up to April 28th, 2016, the date on which the Board of Directors approved the consolidated financial statements and Management's Report for the year ended December 31, 2015. It presents the Company's status and business context as they were, to management's best knowledge, at the time this report was written.

FORWARD-LOOKING STATEMENTS

This Management Discussion and Analysis ("MD&A") contains forward-looking statements, including statements regarding the future success of the Company's business, technology, and market opportunities. Forward-looking statements typically contain words such as "believes", "expects", "anticipates", "continues", "could", "indicates", "plans", "will", "intends", "may", "projects", "schedules", "would" or similar expressions suggesting future outcomes or events, although not all forward-looking statements contain these identifying words. Examples of such statements include, but are not limited to, statements concerning: (i) actions expected to be undertaken to achieve the Company's strategic goals; (ii) the key market drivers impacting the Company's success; (iii) intentions with respect to future biogas development work; (iv) expectations regarding business activities and orders that may be received in fiscal 2016 and beyond; (v) trends in, and the development of, the Company's target markets; (vi) the Company's market opportunities; (vii) the benefits of the Company's products, (viii) the intention to enter into agreements with partners; (ix) future outsourcing; (x) expectations regarding competitors; (xi) the expected impact of the described risks and uncertainties; (xii) intentions with respect to the payment of dividends; (xiii) the management of the Company's liquidity risks in light of the prevailing economic conditions; (xiv) the Company's cost reduction plan; and (xv) the search for additional financing over the next months. These statements are neither promises nor guarantees, but involve known and unknown risks and uncertainties that may cause the Company's actual results, level of activity or performance to be materially different from any

future results, levels of activity or performance expressed in or implied by these forward-looking statements. These risks include, generally, risks related to revenue growth, operating results, industry and products, technology, competition, the economy and other factors described in detail in Xebec's Annual Information Form for the year ended December 31, 2015 under the heading "Risk Factors" which is available on SEDAR at www.sedar.com and on Xebec's website at www.xebecinc.com.

Although the forward-looking statements contained herein are based upon what management believes to be current and reasonable assumptions, the Company cannot assure readers that actual results will be consistent with these forward-looking statements. Examples of such assumptions include, but are not limited to: (i) trends in certain market segments and the economic climate generally; (ii) the pace and outcome of technological development; (iii) the identity and expected actions of competitors and customers; and (iv) the value of the Canadian dollar. The forward-looking statements contained herein are made as of the date of this MD&A and are expressly qualified in their entirety by this cautionary statement. Except to the extent required by law, the Company undertakes no obligation to publicly update or revise any forward-looking statements contained herein.

Compliance with International Financial Reporting Standards

Unless otherwise indicated, the financial information presented below, including tabular amounts, is expressed in Canadian dollars and prepared in accordance with International Financial Reporting Standards ("IFRS"). The information contained in this MD&A and certain other sections of this report also includes some figures that are not performance measures consistent with IFRS, such as earnings before amortization, financial expenses, other items and income taxes ("EBITDA"). The Company uses EBITDA because this measure enables management to assess the Company's operational performance. This measure is a widely accepted financial indicator of a company's ability to repay and assume its debt. Investors should not regard it as an alternative to operating revenues or cash flows, or a measure of liquidity. As this measure is not established in accordance with IFRS, it might not be comparable to those of other companies.

2. DESCRIPTION OF THE BUSINESS

CORPORATE OVERVIEW

General

Xebec is a provider of gas purification and filtration solutions for the natural gas, field gas, biogas, helium, and hydrogen markets. Xebec designs, engineers and manufactures innovative products that transform raw gases into marketable sources of clean energy mainly used to displace diesel or gasoline as a transportation fuel. Xebec is focused on establishing leadership positions in 3 key markets, namely natural gas purification, hydrogen purification and biogas upgrading.



Headquartered in Blainville (QC), Xebec operates two manufacturing facilities in Blainville, and Shanghai, People's Republic of China, as well as a sales and distribution network in North America, and Asia. Xebec (www.xebecinc.com) shares trade on the Toronto Venture Exchange ("TSXV") under the symbol XBC-V. On February 25th 2014, Xebec opened a sales office in Houston, Texas (USA), in order to better serve sales opportunities in the United States and South America.

Xebec's products and services are an essential part of a growing industry of transforming raw gases into marketable sources of clean energy.

Xebec's head office is in Blainville, Quebec in a 41,753 square foot manufacturing facility in which 50 people are currently employed. The Blainville operation houses corporate finance, sales and application support, filtration and aftermarket, global supply chain, operational engineering, manufacturing and service and maintenance support.

Xebec's Asian 20,451 square foot manufacturing facility is located in the Song Jiang district of Shanghai, Peoples Republic of China ("China"). This facility employs 29 people and is responsible for sales, product engineering and assembly using components manufactured in the greater Shanghai industrial area. The facility also provides shared services including supply chain and engineering support to Xebec's head office. Xebec Shanghai is also responsible for sales of Xebec's products, marketing, technical and after-sales support for the Asian and South East Asian markets.

Xebec USA is located in Houston, Texas. The primary role of Xebec USA is to handle sales from the United States and South America. In addition Xebec USA takes a leadership role within the group in the development of Xebec's next generation gas separation membrane technology. This facility currently employs two employees.

Xebec opened in the first quarter of 2009 along with Angstrom, a regional sales office in Singapore. The office has been closed and has been wound up in September 28, 2015. Since January 1st 2013, Xebec sells Xebec's products in South East Asia through Bireme PTE Limited, a reseller owned by a former director of Xebec Singapore. Bireme provides local support and service to the South East Asian customer base including customers in Thailand, Malaysia, Indonesia, the Philippines, Vietnam, Brunei, Sri Lanka, Bangladesh and Pakistan. Bireme is primarily supplied by Xebec Shanghai.

Technology and Application

Overview

Almost all industrial gases, whether they are inert, flammable, acid, reactive, or oxidizing, can be purified or dried using what is commonly known as adsorption technology. Adsorption technology is used to remove targeted impurities or separate bulk mixtures. This technology is used in many industrial gas treatment processes including biogas separation and purification, hydrogen recovery, air separation, and oxygen enrichment for medical applications as well as drying applications for air, natural gas, carbon monoxide, carbon dioxide, sulfur dioxide, acetylene, propylene, propane, and syngas.

Adsorption Technology

Adsorption is a process that occurs when a gas or liquid (solute) accumulates on the surface of a solid or a liquid (adsorbent) forming a film of molecules or atoms (adsorbate). This process differs from the absorption process, in which a substance diffuses into a liquid or a solid to form a solution. Xebec designs, develops, builds, sells, and services engineered adsorption and filtration products for industrial air and gas purification and separation applications employing the principles of Pressure Swing Adsorption ("PSA") and Temperature Swing Adsorption ("TSA").

Adsorbents are a class of materials that have the property whereby gas molecules adhere to their surface. Because some molecules will adhere preferentially over others, by selecting the right adsorbent material it is possible to selectively remove an impurity from a gas stream. To maximize capacity, adsorbents are made with an extremely high porosity, with the result that for a small quantity of adsorbent material, there is a very high surface area available for the impurities to be adsorbed. Once an adsorbent is laden with adsorbed molecules, it can be regenerated for re-use in two ways. The first method is to reduce the pressure from normal operating conditions of 80 pounds per square inch to 160 pounds per square inch down to between 0 and 1 pound per square inch, at which point most of the adsorbed molecules are released. The second method is to regenerate using heat. By raising the adsorbent to temperatures of 200°C or higher, the

adsorbed molecules are driven off. The adsorbent must then be cooled down to be ready for the next cycle.

The adsorbents and zeolites used by Xebec differ from conventional adsorbents in that their pore sizes are smaller and more orderly structured. This means that some molecules are physically too large to enter the pore, so that the selectivity for adsorption is determined by which molecules can actually enter the zeolite pore. In this way they act just like a sieve, therefore their common name - molecular sieve. One important property of adsorbents is their ability to remove impurities at very low concentrations. This means they can be used to purify a gas to a very high degree of purification. Certain adsorbents have larger pore sizes and are both used for removal of bulk quantities of impurities since they have a high loading capacity needed when impurity concentrations are high.

The purification of a gas implies the removal of a trace impurity or contaminant. The drying of air can be classified in this category since water molecules, considered as the contaminant in drying applications, are selectively adsorbed onto an adsorbent material as air passes over it. The impure moist air passes through the adsorbent material and the purified dry air is then released. Once the adsorbent material is saturated with water molecules, the adsorbed water can be released by changing the conditions under which it originally adhered to the adsorbent material. This regenerates the adsorbent so it can be used again. The principles of adsorption are not limited to the extraction of water, extending to many more types of gas purification. For instance, if the appropriate adsorbent material is used and other conditions are favorable, it is possible to selectively remove the carbon dioxide from air, to separate nitrogen from oxygen, or to dry any other gas such as natural gas.

Pressure Swing Adsorption (PSA)

Pressure swing adsorption is a widely used technology for the purification of gases. This regeneration process is accomplished by reducing the pressure. At the moderate pressures found in compressed air systems, such as 100 pounds per square inch, an adsorbent can support a certain amount of moisture. When that pressure is dropped to ambient air pressure, the adsorbent can only support a smaller amount of moisture. By swinging the pressure from high to low, it is possible to adsorb large quantities of moisture at the higher pressure, and then release that moisture at the low pressure. This technique is called pressure swing adsorption. By alternating between two adsorbent filled vessels, one vessel being on line and removing moisture at high pressure, and the other off line releasing the trapped moisture at low pressure, it is possible to thoroughly dry a gas.

Temperature Swing Adsorption (TSA)

Another method uses temperature in order to regenerate the adsorbent. At low temperatures, adsorbents can retain significant amounts of water. At temperatures above 200°C, however, adsorbents hold almost no water. By swinging the temperature from low to high, it is possible to adsorb large quantities of moisture at a low temperature, such as 40°C, and release it at the high temperature.

Conventional PSA Technology

Conventional PSA systems used today in industry are made up of four to sixteen large vessels, connected by a complex network of piping and valves to switch the gas flows between the vessels. Despite their widespread use in industry, Xebec believes that conventional PSA systems suffer from a number of inherent disadvantages. These PSA systems typically operate at slow cycle speeds of 0.05 to 0.5 cycles/minute since faster cycle speeds would cause the adsorbent beads to float or fluidize in the vessel, causing the beads to wear and ultimately fail. To meet customer demands for capacity, conventional PSA systems must utilize large vessels to compensate for the slow cycle speeds, leading to higher costs and a large equipment footprint.

The use of large vessels also means that these PSA systems are typically erected in the field, increasing installation costs. The network of piping and valves used in large scale PSA systems, with the associated instrumentation and process control equipment, also adds cost to the overall system.

Xebec's Fast Cycle PSA Technology

Xebec's licensed rotary valve technology replaces the complex and bulky network of piping and valves used in conventional PSA systems with two compact, integrated valves. These rotary valves are included in Xebec's advanced purification and separation products, and they speed up (or intensify) the rate at which gas can be flowed into a PSA system that uses adsorbent beads in the separation process. In turn, the process intensification allows the PSA to be reduced in size, requiring smaller vessels (compared to conventional PSAs) to purify a particular volume of product gas. In addition, Xebec has a license to structured adsorbent material, which avoids the fluidization limitation of beaded adsorbents. Xebec's licensed structured adsorbent and rotary valve technologies are integrated into some of its advanced hydrogen and biogas purification products, which operate at significantly higher cycle speeds (up to 50 cycles/minute) than conventional PSA systems. This results in a direct reduction in the amount of adsorbent material, the size of equipment and the amount of energy required to purify a given volume of feed gas.

Membrane Technology

Xebec's Membrane solution is another proven technology for biogas purification. When the product stream must be delivered at higher pressures (typically higher than 250 psig) or for smaller feed flow rates, Xebec offers high-performance, hollow fiber polymer membranes. When pressurized biogas feed enters the membrane modules, CO₂ has a much stronger preference to diffuse and permeate through the polymer-based membrane than CH₄ molecules. As a result, the product stream, which is rich in CH₄, is retained in the pressurized side and can be sent directly to the natural gas grid.

Based on the desired degree of product purity and methane recovery, Xebec employs a two- or three-stage membrane system for biogas upgrading. These advanced membrane separation techniques are superior to market competitors in several ways:

- The high methane recovery rate (up to 99.8%) generates very small amounts of CH₄ (between 0.5- 1%) in the exhaust stream
- The flexible membrane technology has the ability to produce product gas streams with different methane contents
- Apart from the high purity product gas, a portion of the recycle stream, which contains about 40% CH₄, can be withdrawn and used as a heating and electricity resource within the plant
- The flow rate of the recycle stream from the multi-stage membrane system is about 30-60% less than that of other available membrane systems. This leads to enormous energy savings in the compressor section of the unit.

Hybrid System (Combination of Membrane and PSA)

Xebec has been designing advanced Helium (He) recovery systems for several years, but has just recently developed a hybrid helium purification and conditioning system that will take low helium concentrations from a gas well, typically 0.6 to 2.5% of helium, and purify the gas stream to 99.999% (5 nines) pure helium, while achieving recovery rates of up to 95+%. After the helium purification step, the product helium gas can be liquefied or compressed for further monetization. Due to the fast cycle PSA technology of Xebec and the utilization of high performance membranes, these helium purification systems have a relatively small footprint and can be deployed in remote areas.

The hybrid system benefits from positive aspects of both PSA and Membrane systems. As an example, the membrane system is only preferred over a PSA system when the operating pressure is higher than 250 psig; however, the hybrid system is able to operate in wide ranges of pressure (100-400 psig).

Filtration Technology

Xebec has been designing and manufacturing air and gas filters for decades. In 2014 Xebec launched a dedicated filter line for natural gas filtration. The high-grade, cast aluminum filter housings (XL and XM series) are chromated for corrosion protection and finished with an impact and abrasion-proof powder coating on the outer side. High pressure carbon steel housings (XH series) are manufactured by means of iron phosphate passivation and have a nickel-coated finish. This multi-layer surface protection ensures high resistance and a long service life.

Xebec's gas filters can perform the following separations:

Water Separation - Large, heavy amounts of liquid droplets or particles from a compressed gas flow are separated by means of gravitational forces, centrifugal forces, inertial effects, etc. The differential pressure is constant and a high separation efficiency is guaranteed over the whole specified flow rate range.

Dry Type Filtration - Solid contaminants are separated from the compressed gas system. The solids contact the fibres of the filter media where they remain. A coarse and a fine coarse media filter protects the fine filter media, increasing the service life. The differential pressure (dry) increases with an increasing amount of contaminant. The elements can be operated from inside to out or vice versa. The preferred direction of flow is toward the finer filter fibres, i.e. from out-to-in.

Wet Type Filtration - Liquid contaminants from the compressed gas flow are separated using a fine multi-layer filter media in combination with a drainage media (coalescing filter). The liquid contaminants contact the fibres of the fine filter media, move along the fibres due to the compressed gas flow and form larger droplets when they are merged (coalescing effect). The droplets are absorbed by the drainage media, discharged to the filter element bottom due to gravitational forces, and drop off the filter element. Theoretically, the differential pressure (wet) is constant. However, it rises as the filter element is continuously loaded with liquid and solid contaminants. The direction of flow is toward the drainage media, i.e. from in-to-out.

Oil Vapour Adsorption - Compressed gas flow is separated by means of absorption to activated carbon. The CNG becomes virtually oil-free which cannot condense into a liquid any more. There is often a filter media downstream of the activated carbon in order to eliminate activated carbon abrasion particles (abrasion-free activated carbon filter). The differential pressure (dry) is constant. The direction of flow is always toward the media, i.e. from in-to-out. Liquid oil or water would dramatically reduce the retention capacity of the activated carbon for oil vapour and should, therefore, be separated in advance using appropriate grade filters.

Products

Xebec designs, develops, builds, sells, and services a range of adsorption and membrane gas purification systems for biogas purification (BGX Solutions™), natural gas dehydration and conditioning units for natural gas vehicle refueling stations and for natural gas upgrading (NGX Solutions™), hydrogen purification (PSA) systems (H2X Solutions™), helium purification (SGX Solutions™), field gas (associated gas) purification systems (AGX Solutions™) and filtration and separation equipment (FSX Solutions™).

In addition Xebec designs, develops, builds, sells, and services a range of gas filtration products under its FSX Solutions™ brand, covering four ranges of filter lines from XL (pressure rating up to

290 psig / 20 bar), XM (pressure rating up to 725 psig / 50 bar), XH (pressure rating up to 6000 psig / 420 bar) and XT/XZ fabricated gas filters (pressure rating up to 260 psig / 18 bar) or custom designed fabricated filters.

MARKETS

Xebec mainly targets four key market and business segments:

- 1) Biogas upgrading plants
- 2) Natural gas dehydration and conditioning for NGV refueling stations
- 3) Hydrogen purification
- 4) Associated gas and Helium purification

<p>Natural gas dryers for NGV refueling stations</p>  <p>Growing market</p> <ul style="list-style-type: none">• Cost leadership through Chinese manufacturing <p>Key Customers: Clean Energy, Petrochina, Sinopec, Shell</p>	<p>Biogas upgrading plants</p>  <p>Rapidly growing market</p> <ul style="list-style-type: none">• High recovery, high purity, low energy plants <p>Key Customers: SEMPRA, Montauk Energy, Halla Engineering, Terasen Gas</p>
<p>Hydrogen purifiers for hydrogen recovery</p>  <p>Evolving market segment</p> <ul style="list-style-type: none">• Market-leading performance for small-capacity hydrogen purifiers• Syngas purification <p>Key Customers: HydroChem, Air Liquide, Linde, Iwatani</p>	<p>Associated Gas (Oil & Gas industry)</p>  <p>Evolving market segment</p> <ul style="list-style-type: none">• Market-leading performance for associated gas purification <p>Key Customer: Venocco, Warren</p>

Xebec's current strategy is based on a number of key market drivers and global macro trends driving the demand for Natural Gas, Hydrogen, Helium and Renewable Gas as a low carbon and cleaner energy source, amongst them are:

- The abundance and low cost of Natural Gas;
- Introduction of Hydrogen cars and the expanding hydrogen economy;
- Climate Changes and the urgent need to reduce greenhouse gas emission (GHG);
- Gas flaring reduction targets;
- The growing government commitments to renewable energy;
- Diesel displacement in favor of natural gas; and
- Technological advancements.

These market drivers are anticipated to fuel an increasing demand for gas purification, filtration and conditioning solutions. The low cost of natural gas and biogas drives the demand for solutions aimed at displacing diesel and other crude oil derivatives for applications in transportation and for applications on oil rigs, therefore creating additional business opportunities for Xebec.

The continued growth in the NGV segment and the continued build-out of natural gas vehicle refueling infrastructure offer increasing growth opportunities in this segment.

The introduction of hydrogen fuel cell electric vehicles (FCEV) in different parts of the world and the associated growth in hydrogen production requires an increase in hydrogen purification.

The scarcity of helium opens up additional helium purification opportunities at stranded wells. In addition there is an increase in the re-use of helium and its associated recycling and purification.

COMPETITION

Xebec faces competition within its target markets primarily from other manufacturers of biogas purification, natural gas, associated gas and hydrogen purification equipment. The natural gas and biogas purification and separation market has not yet seen considerable consolidation, unlike other industrial or renewable industries. Most competitors of Xebec today are small to medium companies working in niche segments of the natural gas and biogas business.

BGX Solutions: In the emerging biogas purification market, Xebec expects to compete with manufacturers of competing technologies including membrane separation, amine and water wash systems, as well as advanced and conventional adsorption based systems for the purification of biogas. These competitors include, Acion Technologies Inc. [USA], Cirmac International BV [The Netherlands], Läckeby Water Group (PURAC) [Sweden], Guild Associates Inc [USA], Carbotech GmbH [Germany], Haase Energietechnik AG [Germany], Ros Roca Group [Spain], Pressure Technologies/Greenlane [UK], Yit Vatten Och Misjoteknik [Sweden], Air Liquide [France], MalmBerg Water AB [Sweden] and A.R.C. Technologies Corp [USA].

NGX Solutions: In the natural gas dryer market, Xebec competes with a number of companies who manufacture gas dryers. These companies include SPX Corp. [USA], Parker Hannifin Corporation [USA], Aircel Corp. [USA], PSB Industries Inc. [USA], Xi'An Unionfilter Purification Equipment Co. Ltd. [Republic of China] and Tecno Project Industriale s.r.l. [Italy].

H2X Solutions: In the hydrogen purification market, Xebec's competition includes Air Liquide, HydroChem, Linde, PanAmerica, UOP (a division of Honeywell) and Air Products.

AGX Solutions: In the associated gas market, Xebec's competition includes mainly membrane providers like Cameron, UOP, Fujifilm, UBE, Generon, MTR, Air Liquide and Prosep.

STRATEGY AND OBJECTIVES

Xebec specializes in the design and manufacture of cost-effective, environmentally responsible, purification, separation, dehydration, and filtration equipment for gases and compressed air. Xebec's main product segments are: Biogas Plants for the purification of biogas from agricultural digesters, landfill sites and waste water treatment plants, Natural Gas Dryers for NGV refueling stations, Associated Gas Purification Systems including Helium and Hydrogen Purification Systems for fuel cell and industrial applications.

Xebec's short term focus is on returning its operation to sustainable profitability and positive cash-flow, while growing its revenue. Xebec intends to actively pursue and implement the following measures:

1. Grow the recurring revenue segments, namely aftermarket and filtration.
2. Continue to grow the NGX business segment in North America and Asia
3. Deliver products and solutions at the best price, on time and on budget while meeting or exceeding targeted gross margins;
4. Leverage key relationships with leading channel partners and project developers to penetrate target markets;
5. Improve balance sheet strength.

RECENT DEVELOPMENTS

On April 1, 2016, Xebec entered into a guarantee facility of \$750,000 with TD Bank. In addition, on February 24, 2016, Xebec increased its demand operating facility with TD Bank from \$500,000 to \$750,000 which bore interest at TD Bank's prime rate plus 2.5% per annum. Both facilities are guaranteed by Export Development Canada.

On January 12, 2016, Xebec announced that it has launched a line of containerized onsite generation systems for medical oxygen, nitrogen (instrument air) and vacuum, as well as medical air, fully compliant with all Canadian and US regulations.

On December 10, 2015 Xebec announced that it is delivering its first hybrid (Membrane/PSA) upgrading system to a major palm oil mill plantation operator in Malaysia.

On September 21, 2015, Xebec announced that Xebec Adsorption (Shanghai) Co. Ltd. ("Xebec Shanghai"), a subsidiary of Xebec Adsorption Inc., received an investment of \$3.42 million (RMB 16.4 million) by Shanghai Chengyi New Energy Venture Capital Co. Ltd., an investment subsidiary of Shanghai based Shenergy Group (28.26%), Shanghai Zhiyi Enterprise Management Consulting Co. Ltd. (0.10%) and specific employees (1.64%) for a total of 30% share ownership.

Pursuant to this agreement, Xebec has the obligation to repurchase the Minority Shareholders' interest in Xebec Shanghai for a consideration of no less than the initial investment and annualized return of 10% if a) the achievement of specific financial targets are not met in any given year prior to December 31, 2020; b) should the Minority Shareholders not divest by December 31, 2020 and should the Minority Shareholders exercise their put option with respect to a) or b) as mentioned above. According this obligation, Xebec recorded the proceeds from this transaction as a financial liability in its consolidated financial statements.

Shenergy Group is a state-owned enterprise (SOE); an energy firm solely funded and supervised by the State-Owned Assets Supervision and Administration Commission (SASAC) of the Shanghai Municipal Government.

It is comprised of nine holding companies including Shenergy Company Limited and Shanghai Gas (Group) Co. Ltd., as well as 15 shareholding companies engaged in the simultaneous development and integration of power & gas infrastructure, as well as industry, real-estate, and finance.

Shenergy Group has a strong commitment to clean energy with existing wind and solar investments. With the investment in Xebec Shanghai, it will now have exposure to renewable natural gas technology and projects, expanding its focus and solidifying its position in clean energy, contributing positively to a "Green Life" in China.

Xebec Shanghai is well positioned to participate in the conversion of large amounts of biogas and landfill gas into low carbon renewable natural gas which can be utilized in a number of different applications.

On May 18, 2015, Xebec received access to a new credit line facility totaling \$500,000 with the TD bank.

On April 22, 2015, Xebec announced that Dr. Prabhu Rao joined the Company's Board of Directors. Xebec also announced that Mr. Jean Bedard has resigned on December 17, 2014 from the Board of Directors.

On March 10, 2015, Xebec announced that, effective immediately, it will be integrating high efficiency membranes into its gas purification and separation solutions.

Management's Discussion and Analysis

On October 27, 2014, Xebec also announced the departure of the Company's Chief Financial Officer, Eric Favreau, effective December 4, 2014 and appointed Mr. Alnoor Mandjee, CPA.CA to assume the responsibility of Chief Financial Officer.

On May 1st, 2014, The Company announced the launch of a new line of high pressure filters for natural and specialty gases.

On April 3rd, 2014, The Company announced that it has commissioned the first biogas to renewable hydrogen purification system in Europe

On February 17, 2014, The Company announced its expansion into the US with the opening of a Houston, Texas, office and dedicated senior management team

CURRENT BACKLOG

The order backlog is calculated considering contracts received and considered as firm orders.

Current backlog as of

Product Line:	April 28, 2016	November 6, 2015	August 31, 2015	June 1, 2015
In million of \$				
Gas Purification	1.8	1.1	0.6	0.8
Natural Gas Dryers	2.3	3.6	3.2	2.0
Air Dryers	0.1	0.1	0.4	0.4
Others	2.4	1.0	1.0	0.8
Associated Gas	-	-	-	-
Consolidated Backlog	6.6	5.8	5.2	4.0

3. SELECTED CONSOLIDATED QUARTERLY INFORMATION

Three and twelve-month periods ended December 31, 2015 and 2014

(In million of \$, except per-share amounts)

	Three months ended December 31,		Twelve months ended December 31,	
	2015	2014	2015	2014
Revenues	4,0	3,9	11,3	14,4
Gross margin	36,3%	41,5%	24,7%	34,0%
EBITDA	(0,1)	0,6	(2,0)	(0,4)
Net income (loss)	(1,0)	0,4	(3,2)	(0,8)
Net income (loss) per share - basic (\$/share)	(0,02)	0,01	(0,08)	(0,02)
Net income (loss) per share - diluted (\$/share)	(0,02)	0,01	(0,08)	(0,02)

Management's Discussion and Analysis

In millions of \$	December 31	December 31
	2015	2014
Current assets	6.6	6.0
Non-current assets	0.5	1.4
	7.1	7.4
Current liabilities	5.9	6.2
Non-current liabilities	4.2	0.3
Shareholders' equity	(3.0)	0.9
	7.1	7.4

4. OPERATING RESULTS

Analysis of Consolidated Operating Results for the Fourth Quarter of 2015 Compared with the Fourth Quarter of 2014

Consolidated Revenues by Product Line (unaudited)

In millions of \$	Three months ended December 31,		Twelve months ended December 31,	
	2015	2014	2015	2014
Natural gas dryers	2.5	2.3	5.9	6.7
Gas purification	0.3	0.2	1.1	2.5
Compressed gas filtration	1.0	1.0	3.8	3.8
Associated Gas	-	-	0.1	1.0
Engineering services	-	0.3	-	0.3
Air dryers	0.2	0.1	0.4	0.1
Total	4.0	3.9	11.3	14.4

Consolidated revenues for the fourth quarter of 2015 amounted to \$4.0 million, compared to \$3.9 million for the fourth quarter of 2014. This increase is mainly explained by higher sales in the Natural Gas Dryer segment, Gas Purification segment and Air Dryer segment by \$0.2 million, \$0.1 million and \$0.1 million respectively and partly offset by no sales in the Engineering services segment in 2015.

For the twelve-month period ended December 31, 2015, total revenues amounted to \$11.3 million compared to \$14.4 million for the corresponding period. This decrease of \$3.1 million is mainly due to lower sales in the Natural Gas Dryer segment, Gas Purification segment and Associated Gas segment by \$(0.8) million, \$(1.4) million and \$(0.9) million respectively.

Gross profit margin (unaudited)

In millions of \$	Three months ended December 31,		Twelve months ended December 31,	
	2015	2014	2015	2014
Revenues	4.0	3.9	11.3	14.4
Cost of Goods Sold	2.5	2.3	8.5	9.5
Gross Profit*	1.5	1.6	2.8	4.9
Gross Profit Margin (%)	36.3%	41.5%	24.7%	34.0%

* Gross Profit is a non-IFRS financial measure.

The gross profit margin for the fourth quarter of 2015 stood at 36.3%, down by 5.2% compared to 41.5% for the fourth quarter of 2014. Excluding a reversal of a provision of \$0.3 million in the fourth quarter 2014, the gross profit margin is up by 3.5%.

For the twelve-month period ended December 31, 2015 the gross profit margin stood at 24.7%, down by 9.3% compared to the same period last year. Margins were mainly affected negatively by the completion of a biogas project with a weak gross margin in Q2 2015 and overall lower sales which had a negative impact on the absorption of fixed production costs.

Selling and administrative expenses for the fourth quarter of 2015 increased by \$0.5 million to \$1.6 million. This increase is mainly explained by an additional provision for contingencies for \$0.4 million.

For the twelve-month period ended December 31, 2015, the selling and administrative expenses decreased by \$0.3 million or 5.9% to \$5.2 million. The decrease is attributable to the implementation of cost control measures such as reduction of salaries, travel and IT cost for \$0.7 million partly offset by additional provision of \$0.4 million for contingencies.

Research and development expenses, net of research and tax credits for the fourth quarter remained unchanged compared to the same period of last year.

For the twelve-month period ended December 31, 2015, the research and development expenses, net of research and tax credits, is higher (\$0.1 million) compared to the same period in 2014. In 2014, the tax credit for \$0.2 million was refunded which was not the case in 2015.

Foreign exchange gain for the fourth quarter 2015 and 2014 remained stable at \$0.1 million.

The year-over-year increase of foreign exchange gain by almost \$0.3 million reflects mainly the impacts of the appreciation of the US dollars and the Chinese RMB against CAD dollars.

EBITDA (unaudited)

In millions of \$	Three months ended December 31,		Twelve months ended December 31,	
	2015	2014	2015	2014
Net income (loss)	(1.0)	0.4	(3.2)	(0.8)
Income Tax	-	-	-	-
Depreciation of property	-	-	0.1	0.1
Amortization of intangible assets	0.1	0.1	0.2	0.2
Impairment of intangible assets and Goodwill	0.7	-	0.7	-
Finance cost net	0.1	0.1	0.2	0.1
EBITDA	(0.1)	0.6	(2.0)	(0.4)

* EBITDA is a non-IFRS financial measure.

We report on our EBITDA (Income before income taxes, interest, depreciation and amortization). EBITDA is not a performance measure defined under IFRS and is not considered an alternative to income from operations or net (loss) earnings in the context of measuring a company's performance. EBITDA does not have a standardized meaning and is therefore not likely to be comparable with similar measures used by other publicly traded companies.

The negative EBITDA for the fourth quarter of 2015 amounted to \$(0.1) million compared to a positive EBITDA of \$0.6 million in the fourth quarter of 2014. This reduction of the EBITDA is mainly attributable to the decrease of \$0.1 million in gross margin, and increase of provision for contingencies by \$0.4 million.

For the twelve-month period ended December 31, 2015, EBITDA amounted to \$(2.0) million compared to \$(0.4) million for the same period in 2014. This variance is explained by the following items compare to the same period of last year:

- The overall weaker sales level combined with lower percentage of gross margin resulted in a significant drop of the gross margin \$(2.1) million
- higher research and development cost and provisions by respectively \$(0.1) million and \$(0.4) million which were partly offset by lower selling and administrative costs (excluding provisions) \$0.7 million
- a higher foreign exchange gain \$0.3 million.

Net financial expenses for the fourth quarter of 2015 remained stable at \$0.1 million, compared to the fourth quarter of 2014.

For the twelve-month period ended December 31, 2015, the net financial expenses were slightly higher (\$0.2 million) compared to the same period of last year (\$0.14 million). This is related to a greater use of the line of credit.

Impairment of Goodwill and Intangibles assets

The Company carried out a review of its customer relations intangible assets relating to one single customer. This review led to the recognition of a full impairment charge of \$0.6 million due to increased uncertainty regarding future orders from this customer.

Intangible assets that have an indefinite useful life, such as goodwill, are not subject to amortization and are tested for impairment at least annually or whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

For the realization of its impairment test on goodwill, the Company allocates its entire goodwill to one CGU, the Company as a whole, because it is the lowest level at which the goodwill is monitored for internal purposes.

The current operating environment has created considerable uncertainty as to the activity that will be undertaken by several of the Company's customers and considerably increases the estimation uncertainty associated with the information used for its goodwill impairment test. Assumptions that are valid at the time of preparing the cash flow models may change significantly when new information becomes available. Considering these factors, management recorded a goodwill impairment charge of \$0.1 million.

Net income (loss)

Net loss for the fourth quarter of 2015 totaled \$(1.0) million, or (\$0.02) per share, compared to a net income of \$0.4 million, or \$0.01 per share for the same period in 2014. This higher loss is mainly attributable to the following:

- a lower overall gross margin (\$0.2) million
- an increase of the provision for contingencies \$(0.4) million
- charges incurred in connection with impairments on the Company's goodwill and its customer relations intangibles (\$0.7) million.

Net loss for the twelve-month period ended December 31, 2015 amounted to \$3.2 million, or (\$0.08) per share, compared to a net loss of \$(0.8) million or (\$0.02) per share, for the same period in 2014. This higher loss is attributable to the following:

- the lower overall percentage of gross margin, 24.7% in 2015 compared to 34% in 2014. In value, the gross margin decreased by \$2.1 million
- a higher Research and Development cost, \$0.1 million
- an increase of provisions for \$0.4 million
- and impairment charge related to the Goodwill and Customer relations for \$0.7 million

- These charges were partly offset by lower selling and administrative costs (excluding provisions), \$0.7 million and, higher foreign exchange gain, \$0.3 million.

Principal Quarterly Financial Information

(in millions of \$, except per-share amounts) *(unaudited)*

	2015				2014			
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Revenues	4.0	2.0	2.2	3.1	3.9	4.4	3.5	2.6
Net income (loss)	(1.0)	(1.0)	(1.2)	(0.1)	0.4	0.5	(0.7)	(0.9)
Earnings (loss) per share								
Basic	(0.02)	(0.03)	(0.03)	(0.00)	0.01	0.01	(0.02)	(0.02)
Diluted	(0.02)	(0.03)	(0.03)	(0.00)	0.01	0.01	(0.02)	(0.02)

Given the nature of Xebec's business, there are no apparent seasonal or other discernible trends at this time.

5. FINANCIAL POSITION

Analysis of Principal Cash Flows for the Fourth Quarter 2015 *(unaudited)*

Cash flow from (used in)	Three months ended			Twelve months ended		
	December 31,			December 31,		
in millions of \$	2015	2014	Change	2015	2014	Change
Operating activities	(0.8)	0.5	(1.3)	(1.3)	(1.0)	(0.3)
Investing activities	-	(0.2)	0.2	(0.1)	-	(0.1)
Financing activities	-	(0.1)	0.1	3.8	(0.6)	4.4

Operating activities in the fourth quarter of 2015 used \$0.8 million of cash, compared to \$0.5 million of cash generated for the same period in 2014. Compared to 2014, the increase in uses of cash of \$1.3 million is mainly outlined as follows: a decrease of cash inflow from trade receivables and other assets by respectively \$1.0 million and \$0.4 million and an increase of cash inflow from inventories by \$0.24million. A respective decrease of cash outflow of \$0.2 million for trade payables and \$0.3 million for other operating liabilities and, an increase of cash outflow of \$0.1 million for accrued liabilities.

For the twelve-month period ended December 31, 2015 operating activities used \$1.3 million of cash compared to \$1.0 million for the same period last year. The increase in uses of cash of \$0.3 million compared to 2014 is mainly explained as follows: an increase of cash inflow from inventories and other assets by respectively \$0.7 million and \$0.1 million and a decrease of cash inflow from investment tax credits receivable by \$0.2 million. An increase of cash outflow of \$0.4 million for trade payables and respective decrease of cash outflow of \$0.1 million, \$0.4 million and \$0.8 million for accrued liabilities, deferred revenues, and other operating liabilities.

Investing activities had no significant cash outflow in the fourth quarter of 2015 compared to \$0.2 million for the same period in 2014. In Q4 2014, we had \$0.3 million of development cost which were capitalized as intangibles.

For the twelve-month period ended December 31, 2015 investing activities used a cash outflow of \$0.1 million compared to non significant cash outflow for the same period in 2014. The cash outflow of \$0.1 million in 2015 is related to purchase of shop equipment and computers.

Financing activities had no significant cash outflow in the fourth quarter of 2015 and 2014 in connection with the repayment of government royalty program obligation.

For the twelve-month period ended December 31, 2015, financing activities resulted in a cash inflow of \$3.8 million compared to a cash outflow of \$0.6 million for the same period of 2014. This change reflects mainly the \$0.2 million increase of the utilization of the credit line, the refund of the restricted cash for \$0.2 million and the cash received following the participation of Shanghai Chengyi New Energy Venture Capital Co. Ltd. in Xebec Shanghai for \$3.4 million and is considered as a liability. While for the corresponding period last year, the cash outflow included \$0.2 million of repayment of a bank loan, \$0.1 million for the repayment of the government royalty program obligation, \$0.1 million for the repayment of a long term debt and a repayment of a restricted cash pledge against a loan to China subsidiary for \$0.1 million.

As of December 31, 2015, the Company had \$2.7 million of cash on hand, \$0.4 million of bank loan and \$4.3 million of long-term debt outstanding, of which \$0.2 million is due within one year.

Balance Sheet Analysis as at December 31, 2015

Summary Balance Sheet

In millions of \$	December 31	December 31
	2015	2014
Current assets	6.6	6.0
Non-current assets	0.5	1.4
	7.1	7.4
Current liabilities	5.9	6.2
Non-current liabilities	4.2	0.3
Shareholders' equity	(3.0)	0.9
	7.1	7.4

The decrease in the company's assets between December 31, 2015 and December 31, 2014 represents \$0.3 million. This is mainly reflected by the decrease of the trade and other receivables, the inventories, the restricted cash and other assets by respectively \$0.3 million, \$0.5 million, \$0.2 million and \$0.2 million and the impact of the impairment charges related to the Goodwill and intangibles for \$0.7 million, including lower depreciation of existing intangibles assets for \$0.1 million in 2015. These reductions were partly offset by the increase of cash and cash equivalent for \$1.7 million.

The increase in liabilities of \$3.6 million is mainly reflected by the increase of the bank loan, the provisions and the obligation arising from the participation of Shanghai Chengyi New Energy Venture Capital Co. Ltd. in Xebec Shanghai by respectively \$0.2 million, \$0.3 million and \$3.6 million, and the decrease of the trade payables, and deferred revenues by respectively \$0.4 million and \$0.1 million.

As at December 31, 2015, **total assets** amounted to \$7.1 million, a decrease of \$0.3 million from December 31, 2014. **Working capital** stood at \$0.7 million for a current ratio of 1.12:1 compared with a working capital deficit of (\$0.2) million and a 0.97:1 ratio as at December 31, 2014.

Shareholders' equity totalled \$(3.0) million as at December 31, 2015 down by \$3.9 million from December 31, 2014. The change is mainly due to the net loss of \$3.2 million, the increase of the accumulated other comprehensive income by \$0.5 million and an increase of \$0.3 million following the cancellation of the minority interest related to the South East Asia subsidiary which was liquidated.

Indebtedness

In millions of \$	December 31	December 31
	2015	2014
Bank loans	0.4	0.1
Current portion of long-term debt	0.2	0.8
Long-term debt	4.1	-
Total indebtedness	4.7	0.9

Total debt (bank loans, current portion of long-term debt and long-term debt) amounted to \$4.7 million as at December 31, 2015, up by \$3.8 million from December 31, 2014. This increase is due mainly to a greater use of the line of credit (\$0.2 million) and the new obligation arising from the participation of Shanghai Chengyi New Energy Venture Capital Co. Ltd. in Xebec Shanghai (\$3.6 million).

Credit Facilities

As at December 31, 2015, the Company had access to credit facilities in the amount of \$500,000 with the TD Bank which were guaranteed by Export Development of Canada and bore interest at the TD Bank's prime rate plus 2.5% per annum and were limited by certain requirements concerning pre-shipment costs. This credit facility was used up to \$375,000 as at December 31, 2015.

Capital Stock Information

The authorized share capital of the Company consists of an unlimited number of common shares and an unlimited number of preferred shares.

As at December 31, Xebec had 39,363,867 common shares issued.

Share Purchase Warrants Outstanding

As at December 31, 2015, no Warrants were outstanding.

Stock Options Outstanding

The Company plan (the "2013 Plan"), which allows for the issuance of stock options, stock appreciation rights, restricted stock, restricted stock units, performance awards and other stock-based awards. Under the Plan, the maximum number of common shares available for issuance under all stock-based compensation arrangements is 5,904,580.

As at December 31, 2015, the maximum number of common shares available for issuance under all stock-based compensation arrangements is 5,904,580.

Under the terms of the 2013 Plan, stock options are granted with an exercise price not less than the volume weighted average trading price of the common shares on the TSX for the five trading days prior to the date of grant. Stock options generally vest quarterly over four years and are exercisable for seven years from the date of grant.

As at December 31, 2015, the Company had 4,390,337 options outstanding under the 2013 Plan with a weighted average exercise price of \$0.16.

Contractual Commitments

The following table is a summary of the contractual obligations including payments due for the next five years and thereafter:

in millions of \$	Payments Due by Period			
	1 year	2 -5 years	Beyond 5 years	Total
Operating leases	0.5	1.3	1.8	3.6
Software licenses agreements	-	0.1	-	0.1
Total contractual obligations	0.5	1.4	1.8	3.7

There have been no significant changes in the contractual obligations of the Company since its MD&A for the three and twelve-month periods ended December 31, 2015 issued on April 29, 2016.

6. FINANCIAL AND OTHER INSTRUMENTS

Liquidity Risk

The Company has realized an operating loss of \$2,301,802, had cash outflows from operating activities of \$1,264,961 for the period ended December 31, 2015 and finished the period with cash and cash equivalents amounting to \$2,717,965, a working capital of \$677,997 and had access to credit facilities totaling \$500,000 of which \$375,000 has been used. During the year, management undertook various initiatives and developed a plan to manage its operating and liquidity risks in light of prevailing economic conditions. Management is also currently seeking alternative financings for its operations. The Company has prepared a revised budget and forecast for 2016 for which management believes the assumptions are reasonable. Achieving budgeted results is dependent on improving the volume of revenues in Canada, United States and China, delivering on sales and contracts schedules, meeting expected overall operating margin levels and controlling general and administrative costs. .

The Company is thus faced with uncertainties that may have an impact on future operating results and liquidity. These uncertainties include reduced spending in biogas projects reflecting the weakness of the market, fluctuations in foreign currency rates and achieving the Company's business plan goals as mentioned in the previous paragraph, which includes the development of a new business segment. While management believes it has developed planned courses of action to mitigate operating and liquidity risks, there is no assurance that management will be able to achieve its business plan and maintain the necessary liquidity level, including accessing liquidities from China, if events or conditions develop that are not consistent with management's expectations, key budget assumptions for 2016 and planned courses of action. Therefore, the Company may require additional external funding and there is no assurance that it would be successful. It is possible that future changes in capital markets conditions could result in such funding not being available when required or at acceptable costs. The Company is unable to predict the possible effects, if any, of such uncertainties and the potential adjustments to the carrying values of assets and liabilities that could be needed should the Company have insufficient liquidity. Such adjustments could be material.

Credit Risk

Credit risk is the risk of an unexpected loss if a customer or third party fails to meet its contractual obligations. The Company's primary credit risk is its cash and outstanding trade accounts receivable. The carrying amount of its outstanding trade accounts receivable represents the Company's estimate of its maximum credit exposure. The Company regularly monitors its credit risk exposure and takes steps such as employing credit-approval procedures, establishing credit limits, using credit assessments and monitoring practices to mitigate the likelihood of these exposures from resulting in an actual loss. An allowance for doubtful accounts amounting to \$412,833 (2014 – \$217,021) was established, based on prior experience and an assessment of current financial conditions of customers as well as the general economic environment. In the case where an allowance for doubtful accounts provision is recorded and a receivable balance is considered uncollectible, it is written off against the allowances for doubtful accounts. Bad debt expense amounted to \$131,670 for fourth quarter in 2015 and \$164,820 for the twelve-month period ended December 31, 2015 (corresponding period 2014 - \$(216,027) and \$(228,139) as at December 31, 2014)). As at December 31, 2015, the Company's three largest trade debtors

accounted for 41% (20%, 12 % and 9%) of the total accounts receivable balance (2014 – 24% (12%, 6% and 6%).

Currency Risk

Some assets and liabilities are exposed to foreign exchange fluctuations. The Company does not use financial instruments to reduce this risk.

Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of financial instruments will fluctuate as market interest rates change. The Company does not use financial instruments to reduce this risk.

The Company is exposed to interest rate risk on its bank loan, for which the interest rates charged fluctuate based on the bank prime rate. As at December 31, 2015, the short term bank loan that carries variable interests amounted to \$375,000 (as at December 31 2014 – \$136,437). If the interest rate on the bank debt had been 50 basis points higher (lower), related to the bank loan as at December 31, 2015, net loss would have been \$1,338 higher (lower). (corresponding period 2014 – net loss would have been \$1,103 higher (lower).

7. CRITICAL ACCOUNTING POLICIES AND ESTIMATES

The Company makes estimates and assumptions concerning the future that will, by definition, seldom equal actual results. The following are the estimates and judgments applied by management that most significantly affect the Company's consolidated financial statements. These estimates and judgments have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

Inventories

Inventories must be valued at the lower of cost or net realizable value. A write down of the inventory will occur when its estimated market value less applicable variable selling expenses is below its carrying amount. Materials and other supplies held for use in the production of inventories are not written down below cost if the finished products in which they will be incorporated are expected to be sold at or above cost. This estimation process involves significant management judgment and is based on the Company's assessment of market conditions for its products determined by historical usage, estimated future demand and, in some cases, the specific risk of loss on specifically identified inventory. Any change in the assumptions used in assessing this valuation will impact the carrying amount of the inventory and have a corresponding impact on cost of goods sold.

Impairment of customer relations

The Company performs a test for customer relations impairment when there is any indication whether customer relations has suffered any impairment in accordance with the accounting policy stated in the summary of significant accounting policies of these financial statements. The recoverable amounts of customer relations have been determined based on value-in-use calculations. The value in use calculation is based on a discounted cash flow model. These calculations require the use of estimates and forecasts of future cash flows. Qualitative factors, including strength of customer relationships, degree of variability in cash flows as well as other factors are considered when making assumptions with regard to future cash flows and the appropriate discount rate. The recoverable amount is most sensitive to the discount rate used for the discounted cash flow model and the expected future cash inflows. A change in any of the significant assumptions or estimates used to evaluate customer relations could result in a material change to the results of operations.

Percentage of completion and revenues from long-term production-type contracts

Management's Discussion and Analysis

Revenues recognized on long-term production-type contracts reflect management's best assessment, by taking into consideration all information available at the reporting date, of the result on each ongoing contract and its estimated costs. The management assesses the profitability of the contract by applying important judgments regarding milestones marked, actual work performed and estimated costs to complete. Actual results could differ because of these unforeseen changes in the ongoing contracts' models.

Related party transactions

The following table presents a summary of the related party transactions during the period (*unaudited*):

	For the three-month periode ended December 31,		For the year ended December 31,	
	2015	2014	2015	2014
	\$	\$	\$	\$
Marketing and professional services expenses paid to companies controlled by members of the immediate family of an officer	57,787	22,126	139,824	108,165
Sales to an entity controlled by a subsidiary manager	-	1,288,017	882,900	3,260,776
	<u>57,787</u>	<u>1,310,143</u>	<u>1,022,724</u>	<u>3,368,941</u>

These transactions are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

Accounting standards issued but not yet applied

A number of new accounting standards, amendments to accounting standards and interpretations are effective for annual periods beginning on or after January 1, 2016 and have not been applied in preparing these consolidated financial statements. The standards applicable to the Company are as follows and will be adopted on their respective effective dates:

Revenue recognition

On May 28, 2014, the IASB issued IFRS 15, "Revenue from Contracts with Customers" ("IFRS 15") replacing International Accounting Standard 11, "Construction Contracts" ("IAS 11"), IAS 18, "Revenue" ("IAS 18"), and several revenue related interpretations. IFRS 15 establishes a single revenue recognition framework that applies to contracts with customers. The standard requires an entity to recognize revenue to reflect the transfer of goods and services for the amount it expects to receive, when control is transferred to the purchaser.

Disclosure requirements have also been expanded.

The new standard is effective for annual periods beginning on or after January 1, 2017, with earlier adoption permitted. The standard may be applied retrospectively or using a modified retrospective approach. The Company is currently evaluating the impact of adopting IFRS 15 on the consolidated financial statements.

Financial instruments

On July 24, 2014, the IASB issued the final version of IFRS 9, "Financial Instruments" ("IFRS 9") to replace IAS 39, "Financial Instruments: Recognition and Measurement" ("IAS 39").

IFRS 9 introduces a single approach to determine whether a financial asset is measured at amortized cost or fair value and replaces the multiple rules in IAS 39. The approach is based on how an entity manages its financial instruments in the context of its business model and the contractual cash flow characteristics of the financial assets. For financial liabilities, IFRS 9 retains most of the IAS 39 requirements; however, where the fair value option is applied to financial liabilities, the change in fair value resulting from an entity's own credit risk is recorded in OCI rather than net earnings, unless this creates an accounting mismatch. In addition, a new expected credit loss model for calculating impairment on financial assets replaces the incurred

loss impairment model used in IAS 39. The new model will result in more timely recognition of expected credit losses. IFRS 9 also includes a simplified hedge accounting model, aligning hedge accounting more closely with risk management. The Company does not currently apply hedge accounting.

IFRS 9 is effective for years beginning on or after January 1, 2018. Early adoption is permitted if IFRS 9 is adopted in its entirety at the beginning of a fiscal period. The Company is currently evaluating the impact of adopting IFRS 9 on the consolidated financial statements.

8. DISCLOSURE CONTROLS AND PROCEDURES AND INTERNAL CONTROL OVER FINANCIAL REPORTING

Disclosure Controls and Procedures

Our management is responsible for establishing and maintaining disclosure controls and procedures ("DC&P") designed to provide reasonable assurance that the information we are required to disclose in our annual filings, interim filings and other reports (the "reports") filed or submitted under the applicable securities legislation is recorded, processed, summarized and reported within the time periods specified in the applicable securities legislation. DC&P include, without limitation, controls and procedures designed to ensure that the information required to be disclosed by an issuer in the reports filed or submitted under the applicable securities legislation is accumulated and communicated to the issuer's management, including its Chief Executive Officer and acting Chief Financial Officer, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosure.

As at December 31, 2015, an evaluation was carried out, under the supervision of and with the participation of our management, including the President and Chief Executive Officer and the acting Chief Financial Officer, of the design and effectiveness of our disclosure controls and procedures as defined under NI 52-109. This evaluation was based on the framework set forth in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

Upon such review, the Chief Executive Officer and the acting Chief Financial Officer determined that there were material weaknesses in the design of our DC&P. The DC&P deficiencies we identified resulted in adjustments to our annual consolidated financial statements for fiscal 2015. We have identified the following material weaknesses:

Entity Level Controls

We did not maintain a completely effective control environment as defined in accordance with COSO control framework. Specifically, we do not have comprehensive procedure manuals to clearly communicate management's and employees' roles and responsibilities in our internal control over financial reporting. To mitigate the risk, management relies heavily on manual procedures and detection controls, management meetings, quarterly reviews of financial statements of our subsidiaries. These manual procedures were performed during the interim and annual periods ended December 31, 2015 and 2014. The Company did not adopt the 2013 COSO framework.

Internal Control over Financial Reporting

Our internal control over financial reporting ("ICFR") includes, among others, those policies and procedures that: (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of our assets; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with IFRS, and that our receipts and expenditures are being made only

in accordance with authorization of our management; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of our assets that could have a material effect on our financial statements.

We carried out an evaluation of our ICFR, under the supervision of and with the participation of our management, including our Chief Executive Officer and our Chief Financial Officer as to the material weaknesses relating to the design of our ICFR as of December 31, 2015. This evaluation was based on the previous Internal Control-Integrated Framework issued by the COSO. The evaluation considered the procedures designed to ensure that information required to be disclosed by the Company in reports filed or submitted under the applicable securities legislation is recorded, processed, summarized and reported in the time periods specified in the rules and forms of the applicable securities legislation and communicated to our management as appropriate to allow discussions regarding required disclosure. Upon such review, our Chief Executive Officer and acting Chief Financial Officer have determined that there existed material weaknesses in the design of our ICFR. The ICFR weaknesses we identified did not result in adjustments to our interim and annual consolidated financial statements for 2015 and 2014. Following our assessment, we identified the following material weaknesses:

Segregation of Duties

We have deficient controls within our accounting department over segregation of duties inherent to the department's size and turnover in 2015. Specifically, as a result of the limited number of personnel in the accounting department, certain financial personnel had incompatible duties that allowed for the creation, review and processing of certain financial data without independent review and authorization. To mitigate the risk, our management relies heavily on manual procedures and detection controls, regular management meetings, as well as reviews of our financial statements and of our subsidiaries. These manual procedures were performed for the periods ended December 31, 2015 and 2014.

Information Technology

We have deficient controls within our Enterprise Resources Planning ("ERP") system inherent to the limited support available from its vendor. To mitigate the risk, our management relies heavily on manual procedures and detection controls, regular management meetings, as well as reviews of our financial statements and of our subsidiaries. These manual procedures were performed for the periods ended December 31, 2015 and 2014.

Remediation of Material Weaknesses in Internal Control over Financial Reporting and Disclosure Controls

We have initiated the following actions to address the material weaknesses in our DC&P and ICFR identified as of December 31, 2015.

Entity Level Controls

Our Management has taken an active role in responding to the deficiencies identified, including overseeing management's implementation of the remedial measures described below.

Information Technology General Controls

Management decided to outsource the support aspect of its information technology platform. The IT manager position was filled for a portion of the year until September 2015. Management intends to hire a new IT manager to implement a global information technology strategic plan and a business continuity plan.

Inadequate Segregation of Duties

We will continue to use appropriate measures to restrict or independently monitor systems access and properly assign job roles and responsibilities to employees to ensure the proper segregation of duties where feasible. As the Company grows, we will expand the number of individuals involved in the accounting function.

We realize that some of the above weaknesses are inherent to a company of our size. Nevertheless, we believe in and are committed to establishing rigorous DC&P and ICFR. It will take time to put in place the rigorous controls and procedures desired by our management and Board of Directors. We cannot at this time estimate how long it will take to complete the steps identified above. Our management will continue to evaluate the effectiveness of our overall control environment and will continue to refine existing controls as they, in conjunction with our Audit Committee, Chief Executive Officer and acting Chief Financial Officer, think necessary.

Other than the remediation efforts discussed above and the implementation of the Company's ICFR, there have been no changes in our ICFR that occurred since the beginning of the period ended December 31, 2015 that have materially affected or are reasonably likely to materially affect our ICFR. Our management, including our Chief Executive Officer and our acting Chief Financial Officer, has discussed these issues and remediation efforts with our Audit Committee.

We will provide updates on the remediation plan in our quarterly and annual management reports.

It should be noted that while our management believes that current disclosure and internal controls and procedures provide a reasonable level of assurance, it cannot be expected that existing disclosure controls and procedures or internal financial controls will prevent all human errors and circumvention or overriding of the controls and procedures. A control system, no matter how well conceived or operated, can provide only reasonable assurance, not absolute, that the objectives of the control system are met.

RISKS AND UNCERTAINTIES

An investment in our securities involves a high degree of risk and should be considered speculative due to the nature of our business and the businesses of our subsidiaries and their current respective stage of development. Before making any decision to purchase or to sell any of our securities, you should carefully consider the complete statement of the risk factors and uncertainties described in the Management's Report and Annual Information Form for fiscal 2015. The Company is pursuing an ongoing risk review and management process.